

MOVING MANITOBA FORVARD

OUR GUARANTEE TO MANITOBANS

PLATFORM COMMITMENTS SEPTEMBER 3, 2019



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A GUARANTEED PLAN **FOR YOU**

Elections are about choices and the choice before us can be summed up in three words: forward or backward. **99**

A MESSAGE FROM PC LEADER, BRIAN PALLISTER

When I think about building a better Manitoba, I think about all that we can accomplish by working together.

A new mandate, if Manitobans honour us with that privilege on September 10th, will allow us to continue to move Manitoba forward.

BUILDING A BETTER MANITOBA MEANS:



MAKING LIFE MORE AFFORDABLE for you and your families.



SECURING OUR HEALTH CARE to bring you better care, sooner.



BEING STRONGER economically and financially.

We will do more than promise to deliver on these commitments to Manitoba. We will quarantee it!

It's no secret that we inherited a big, NDP mess. Emergency room wait times were the longest, taxes the highest and our finances the worst in Canada.

Thankfully, Manitobans said enough is enough, giving us the opportunity, during the past four years, to make real progress in fixing our finances, repairing our services, and growing our economy. But there's more to do and we are eager to get on with it!

So let's focus on the amazing opportunities we can all have with a future based on five key guaranteed commitments detailed throughout our 2019 platform.

There is a new Manitoba growing, one of big hope and bigger opportunity, where young people can stay and build their own dreams; where families and seniors can find peace and security; and where progress is second to none in Canada.

The choice is yours - forward with a plan to build a better Manitoba or backward to the risks of the NDP.

We hope you feel the forward choice is clear because the only thing better than today in Manitoba is tomorrow in Manitoba!

The NDP Mess

AFTER THEIR 17-YEAR REIGN, we inherited

an NDP mess of higher taxes, unsustainable spending commitments, special deals for NDP friends and a deficit of almost a billion dollars. Pay more and get less - that was the NDP way. Don't forget what the NDP did to Manitoba. We deserve better.

OUR FINANCES WERE BROKEN

Historic tax hikes

After promising not to raise the PST during the 2011 election, the NDP did - to 8%. This was only one of the 15 times they raised taxes over 14 years in government. They made Manitoba the highest taxed province west of Quebec.

But this wasn't all, they also made Manitobans pay PST on more goods and services. They began charging the PST on property insurance, personal services like haircuts, nail services and spa treatments, and much more.



Deficits on their way to \$1.7B, tripling our debt in just 10 years

The NDP's spending was out of control. Despite promising to balance the budget by 2014, the NDP's trajectory of deficits would have resulted in a \$1.7B deficit in Budget 2019.

For the first time in Manitoba history, we must pay over \$1 billion a year in interest on the NDP debt. That level of spending is equivalent to the fourth largest government department.



Crippling Manitoba Hydro

They wasted \$1B of ratepayers' money when they chose the wrong, longer western route for the Bipole III transmission line, and then covered up the extra costs. Mismanagement of other projects including the new office tower, Wuskwatim and Keeyask generating stations resulted in billions of dollars of wasteful overspending. All of this has left a legacy of debt and higher hydro rates.

Missing their targets

The SpeNDP were out of control. In the past five years of their government alone, the NDP overspent their deficit targets every year by an average of 68%.

Capital spending out of control

It wasn't just the program spending that was out of control under the NDP. Their capital had increased by 400% in just one decade, often made up of wasteful, vote-buying projects.

Unprecedented credit rating downgrades

X After repeatedly blowing their budgets and receiving multiple warnings from the bond rating agencies, the NDP government received Manitoba's first credit downgrade in 30 years.

Depleted rainy day fund

The Fiscal Stabilization (Rainy Day) Fund was set up as a buffer against periods of low revenues. During their time of windfall increases in revenue transfers from the federal government, the NDP drained this fund of hundreds of millions of dollars, making a \$105 million withdrawal as one of its last acts.

Special deals for NDP friends

The NDP were only too willing to secretly hand taxpayers' money to their friends. In January of 2016, the provincial Ombudsman reported that NDP Minister Steve Ashton directed his department to hand a \$5 million untendered contract to a company run by NDP friends and donors. Adding insult to injury, the contract was to purchase Tiger Dams that an expert had already confirmed didn't provide flood protection.

More examples abound. In 2015, the NDP paid almost \$700,000 in severance to political staffers who had chosen the wrong side in the NDP rebellion of cabinet ministers against Selinger. In the dying days of their time in government, the NDP entered into a sweetheart, 5-year deal with the government employees' union bosses and gave their friends an untendered, 20-year lease at twice the market rate, for space that was hardly ever used.

Hidden financial liabilities

✗ The NDP routinely concealed budgetary shortfalls. They rushed a pre-election announcement on the Investors Group Stadium before the 2011 election but never told Manitobans that they were on the hook for over \$200 million of the construction costs. They disguised tens of millions of dollars of advances to service providers as 'loans', leaving the impression that they would be repaid. They allowed IT systems to degrade and failed to provide for badly needed upgrades. They set up and announced 'funds' that were never budgeted for. They ignored failing safety systems including CCTV systems in jails, fire sprinklers in government facilities and communications networks for first responders.

OUR SERVICES WERE IN DISREPAIR

Longest Emergency Department (ED) waits in Canada

By the end of their 17 years in government, the average ED wait in Winnipeg was 5.7 hours, much longer than the national average of 3.1. That same year, Grace Hospital recorded 9 hour waits in its Emergency Department. 2014/2015 was the third year in a row, under the NDP, that a Winnipeg hospital - Concordia Hospital - had the dubious distinction of having the longest recorded ED waits in Canada, with an average wait of 7 hours.

ED waits were growing during a time when, according to the Canadian Institute for Health Information (CIHI), the NDP were the third highest in the country on health spending per capita (\$6,927 compared to the Canadian average of \$6,105 in 2014). The NDP were spending more but getting the worst results in the country.

Highest ambulance fees in the country

X According to a CBC market survey, Manitoba had the highest ambulance fees in the country in 2015, ranging from \$270 to \$530.

Record numbers of children in state care

Vunder the NDP, Manitoba's child welfare system had some of the worst results in Canada with horrible outcomes for children. In 2015, the Children's Advocate reported that the crisis of children in care "has deteriorated into a chronic state of emergency," and found the number of children placed in hotels ranged from 25 to 65 on any given day. During the last seven years of the Selinger NDP government, the number of children in care doubled, rising to 11,000 by 2016.

Worst education results in the country

The Pan-Canadian Assessment Program (PCAP) reported in 2014 that Grade 8 students in Manitoba scored the lowest in Canada in math, science and reading.

Public safety systems crumbling

For over a decade, the NDP ignored warnings that Fleetnet, the communications system used by emergency personnel, was falling apart and required a \$100 million upgrade. In similar fashion, the NDP made no progress on bringing our 911 emergency telephone service up to next generation standards.

More doctors leaving than any other provinces

X Physician recruitment stalled under the NDP. 2,300 doctors left Manitoba, more departures than anywhere else in Canada.



Skyrocketing waits for personal care homes

Seniors' care got worse under the NDP. Despite a growing, aging population, the NDP government ignored the need to build more personal care home beds for seniors.

Before the NDP came to power, an average of 90 new PCH beds were built each and every year. Under their watch, PCH construction dropped to only 20 new beds per year.

OUR ECONOMY WAS FALTERING

Worst economic performance west of Quebec from 2005-2014

- X A 2016 analysis by the Manitoba Employers Council delivered a blunt indictment of the legacy left by the former NDP government, comparing Manitoba's prosperity with Ontario and the provinces to the west:
 - o Highest Provincial Sales Tax rate (tied with Ontario)
 - Highest general corporate tax rate (tied with Saskatchewan)
 - o Highest payroll tax rate
 - Lowest Basic Personal Exemption from personal income taxes
 - o Lowest small business corporate tax exemption
 - o At \$45,539 in 2014, the lowest GDP per capita
 - Lagged all provinces with the highest percentage of workers in the labour force without a high school degree

- Dropped to last for the percentage of the labour force with a university degree
- o Average Weekly Earnings were last at \$863

THIS RESULTED IN:

- **X** 20,000 young people leaving
- X Subsidies to failing companies
- ✗ 35% unemployment rates in the North
- X Sixth in Canada for mining attractiveness
- X Worst economic performance west of Quebec

OUR ENVIRONMENT WAS NEGLECTED

- The NDP missed every Greenhouse Gas emission target in their failed Climate Plan
- Under the NDP, Lake Winnipeg was named most "Threatened Lake of the Year" in 2013

Keeping Our Word

IN 2016, OUR PROGRESSIVE CONSERVATIVE TEAM SAID TO MANITOBANS,

"Elect us and we will keep our word to you." And we did.

In August, 2019, we released Keeping Our Word – a report on our 2016 platform commitments with updates on the status of each one.

We are proud to report to you that fully 90% of our commitments are complete with the remainder underway. We achieved these results together, with you.

As we seek a renewed mandate from Manitobans, there is only one team – the PC team – that will keep its word to you.

Highlights of the PC Government Record:

- → We reduced the PST from 8% to 7% saving a family of four an average of \$500 a year
- \rightarrow We reduced ambulance fees by 50%
- → We shortened ER wait times and, in 2018, became the only province in Canada to reduce ER and other wait times
- → We invested more than \$1 billion annually in strategic infrastructure including roads, bridges, flood protection, hospitals, schools, universities and colleges

\rightarrow We launched the Made-in-Manitoba Climate and

Green Plan to reduce emissions and invested \$100 million in green infrastructure through our innovative Conservation Trust Program, to help preserve and protect our province for future generations



Better Jobs

Manitoba is leading Canada in private sector investments in 2019.

Better Care

Manitoba was the only province to shorten ER wait times in 2018.

Better Education

Manitoba is the most improved province in enhanced access to scholarships and bursaries, and is on the fastest pace of new school construction in the province's history.

Better Value

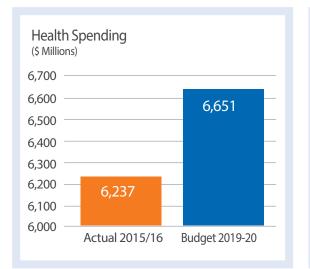
Manitoba was the only province to lower its sales tax on families.

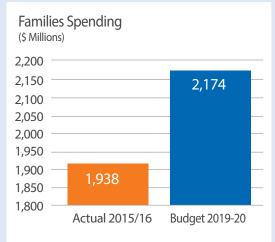
Better Together

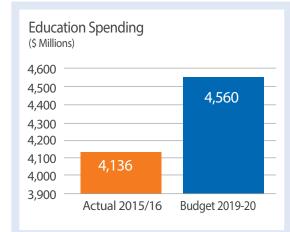
A Team Manitoba approach to economic development.

Making the Investments We Need

We did all this while strengthening front line services. We are investing more than ever before in Health, Education and Families – more than \$1 billion more in these areas in our first term.







 Our investments are results-driven to improve Manitoba's public services.

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Trust in our Budgets

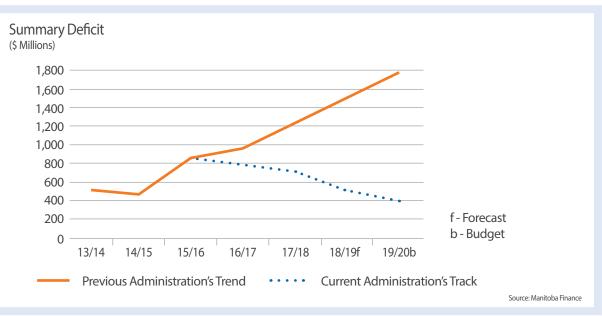
When we provide you with our financial plan, you can take it to the bank. Our record speaks for itself.

 In each of their last five years in government, the NDP overshot their deficit targets by an average of 68% per year. Our government has met our deficit reduction target in each of our three completed budgets.

Progressive

9

Our Fiscal Record





Less Debt for our Children to Pay

If you compare the NDP trajectory to where we are, we will have achieved a total of \$5.3 billion of debt reduction.

According to the 2016 census, there were 326,260 people between the ages of 0 and 19 in Manitoba, meaning that each one of them has been relieved of over \$16,000 of incremental debt!

Moving Manitoba Forward

THIS ELECTION CAN BE SUMMED UP IN JUST THREE WORDS: forward or backward. Backward to higher NDP taxes & longer wait times, or forward with lower taxes for working families, better health care sooner, supersized job growth, more schools for students and teachers and made-in-Manitoba solutions that work for us, not Ottawa.

This is our five point **Moving Manitoba Forward Guarantee.** Because, unlike the NDP, when we say we'll do something, we keep our word.



- ✓ \$2,020 Tax Rollback
- ✓ \$2B Health Care Funding
- Building 20 New Schools Sooner
- Manitoba Works 40,000 Job Plan
- ✓ Yes, to Made-In-Manitoba Green Plan

\$2,020 TAX ROLLBACK

OUR FIRST GUARANTEE is one you can take to the bank with savings of at least \$2,020, over the next four years, for the average Manitoba taxpayer. This will reverse NDP tax hikes of the past.

A re-elected PC government will:

- → Deliver reduction of the PST from 8% to 7%, returning \$325 million back to Manitobans every year for the next four years
- → Ensure 7,720 more low income Manitobans will no longer pay any income tax by indexing personal income tax brackets and the basic personal exemption
- \rightarrow Remove PST from home insurance, haircuts, and fees for will and tax return preparation
- \rightarrow Eliminate probate fees
- → Begin the phase-out of education property taxes



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Phase-out of Education Property Taxes

We will relieve property owners of the burden of education property taxes. This phase-out will begin in the last two years of our mandate and occur over 10 years. Our investments in education will continue to grow with an increasing percentage coming from general revenues as property taxes are phased-out.

A re-elected PC government will:

- $\rightarrow\,$ Eliminate both the Special Education Levy and the Education Support Levy
- \rightarrow Save Manitobans \$141 million over the next 4 years
- \rightarrow Reduce red tape by eliminating the complex and confusing education property tax system

Bye Bye PST

If re-elected, Manitobans will no longer pay the PST on:

- \rightarrow Home insurance for homeowners and renters
- → Personal care services, such as haircuts and nail treatments
- → Professional fees on preparation of tax returns
- → Professional fees on preparation of wills

\$2,020 Tax Rollback Guarantee

Over the next 4 years, Manitoba's 880,000 taxpayers will have nearly \$1.8 billion more on their kitchen tables.

Four Year Total Annual Cost of Personal Tax Measures (\$M)

- 1% PST Reduction from 8% to 7%	1,335
- Indexing of BPA and Brackets	124
- Elimination of Probate Fees	32
- PST Exemptions:	
- Home Insurance	110
- Personal Care Services	22
- Preparing Tax Forms	10
- Preparing Wills	4
- Reduction of Education Taxes	141
Total Tax Savings - IN MILLIONS	\$1,778
Total Tax Savings per Taxpayer (880,000)	\$2,020

 We'll move Manitoba forward by reversing NDP tax grabs.

\$2B HEALTH CARE FUNDING GUARANTEE

OUR \$2B HEALTH CARE FUNDING GUARANTEE will allow us to keep moving forward in reducing emergency wait times, hiring more front line service providers, enhancing mental health and addiction treatment services while increasing the number of hip and knee replacements, cataract surgeries, MRI and CT scans that Manitobans have received since 2016.



•• Our \$2B Health Care Guarantee pledges to continue to increase our investments in better health care sooner.

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Progressive

A re-elected PC government will:

- Build a New ED at St. Boniface Hospital
- ✓ Hire 200 Nurses
- Hire 80 More Rural Paramedics
- Continue to Recruit More Physicians
- Expand Mental Health and Addiction Treatment Services
- Women's Health Matters
- Create a \$40 Million Front Line Idea Fund
- Increase Hip, Knee and Cataract Surgeries
- Fund More Echocardiograms and Ultrasounds
- Fund New Services for Seniors
- Develop a New Diabetes Prevention Strategy

The \$2B Health Care Funding Guarantee means a cumulative increased investment of \$1.116 billion in operating funding plus \$900 million in new capital spending, over the next four years, as we improve facilities, hire front line staff, buy modern diagnostic equipment and expand emergency department capacity.

The PC government's record is clear: we have made record investments in health care – more than \$400 million more this year than the last NDP budget – and with the help of experts and front line staff, we're introducing reforms to provide better health care sooner.

Since 2016 over 100 mental health and addictions initiatives have been initiated, including the introduction of Rapid Access to Addictions Medicine (RAAM) clinics, increase in treatment beds and expansions of family programming.

New Emergency Department (ED)

As recommended by the Wait Times Reductions Task Force, medical experts advise that bigger, better and faster ED's are the best way to reduce wait times. We are moving forward with our plan to strengthen ED services, supported by Urgent Care Centres.

A re-elected PC government will:

→ Dedicate \$90 million to build a new ED at St. Boniface Hospital as a state-of-the art facility featuring improved patient flow

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Mental Health and Addiction Treatment Services

A re-elected PC government will:

- → Expand the Health Science Centre's Emergency Department to include 12 new treatment and waiting spaces for those suffering from meth psychosis and other mental health and addictions issues
- \rightarrow Provide continuous care for addictions and recovery:
 - o Acute medical sobering unit
 - o New recovery and drop-in centre
 - o Enhanced mobile services
 - An additional Rapid Access to Addictions Medicine (RAAM) clinic
 - More supportive recovery housing
- → Pilot a mentorship-based model to fight addictions using cultural services and community partners for families with parental substance abuse issues
- → Expand mental health services and specialized trauma counseling for women
- → Increase mental health promotion and universal supports through community programs in schools
- → Continue to invest in supports for children and youth with complex needs:
 - o Expand Street Reach services in Winnipeg and Thompson
 - o Invest in Indigenous led healing services
 - Expand school-based mental health and addictions supports

Women's Health Matters

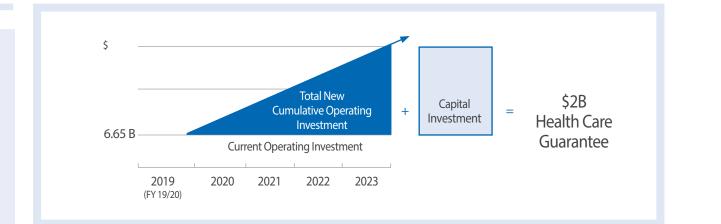
- → Allow pharmacists to write prescriptions for uncomplicated urinary tract infections, rather than having to visit a doctor
- → Improve emergency assessment, treatment and mental health walk-in services for high-risk, sexually exploited girls
- → Establish a four-year Bachelor of Midwifery program at the University of Manitoba beginning in 2020 for up to six students, including three northern indigenous students
- → Lower wait times for treatment of Manitobans with eating disorders by:
 - o Investing in two additional inpatient beds
 - Establishing a medically supported feeding clinic for nutritional resuscitation of inpatients as well as outpatients who require tube feeding or meal support
 - o Expanding outpatient program capacity
 - Improving programming for co-existing eating disorder and substance use disorder patients
- → Ensure breast density information is shared with mammogram patients
- → Develop a strategy for the prevention of women's heart disease



Front Line Idea Fund

A re-elected PC government will:

Our \$2B Health Care Guarantee



More Nurses and Doctors

 \rightarrow Create a \$40 Million Front

→ Seek innovative ideas from front line service providers

on how to deliver better

Line Idea Fund

care, sooner

A re-elected PC government will:

- → Hire 200 more full-time nurses and continue to fill vacancies
- → Aim to increase total nursing staff by 3% in the WRHA
- → Continue to recruit more physicians

A re-elected PC government will:

Cataract Surgeries

Increase Hip, Knee and

- → Maintain funding for 1,000 more hip and knee surgeries each year – a 24.4% increase
- → Continue investing in 2,000 more cataract surgeries each year – a 15.5% increase
- → Bring Manitoba up to national wait-time standards

More Echos and Ultrasounds

- → Increase echocardiogram and ultrasound capacity and reduce wait times
- → Better utilize existing equipment by hiring more staff
- → Enable 20,800 more ultrasounds in Winnipeg alone and perform 5,000 more ultrasounds in rural Manitoba



Hire More Rural Paramedics

Rural Manitobans deserve fast and responsive emergency services, as a critical link to hospitals that are often quite a distance away. Hiring more paramedics will help us achieve our provincial standard of 24-7 access to care within 30 minutes for 90% of Manitobans, 90% of the time.

A re-elected PC government will:

→ Hire 80 more primary care EMS paramedics, adding to the complement of 148 new primary care paramedics we hired since 2016

New Services for Seniors

Combating Diabetes

A re-elected PC government will:

→ Build safe places for seniors with better home care, more supportive housing and more personal care beds

A re-elected PC government will:

→ Develop a Diabetes Prevention Strategy



NEW SCHOOLS FASTER/BETTER EDUCATION

IMPROVING EDUCATION OUTCOMES IS A PRIORITY for Manitobans and for us, working in partnership with teachers, parents, and schools.

Our K-12 Review is consulting with front line teachers, parents and experts on future reforms to our education. This starts with new schools so more students can go back to learning in real classrooms instead of trailers.

We also want to empower teachers by offering new funding opportunities for innovative projects.

It is important to ensure any deserving Manitoban seeking a quality education has that opportunity.

That's why we will continue to partner with post-secondary institutions to develop a comprehensive approach to scholarships and bursaries. We will build on the success of the enhanced Manitoba Scholarship & Bursary Initiative by providing an additional \$3.25 million annually in new matching funding to reach \$10 million per year – a new all time high!





- Strengthen Universities and Colleges
- Manitoba Scholarship and Bursary Initiative
- Renewed Employment and Income Assistance Program
- Expanded
 High-School
 Apprenticeship
 Program

20 New Schools

A re-elected PC government will:

→ Build 20 new schools in the next 10 years across all corners of Manitoba from Winnipeg to Winkler and from Transcona and East St. Paul to Brandon. This commitment represents a record-setting pace of investment in new school construction that will give more students the opportunity to learn in the very best classroom spaces

New Schools Guarantee

DSFM - New K-8 school in Transcona
Western - New K-8 school in Morden
Winnipeg - New 9-12 high school in North West
DSFM - New K-8 school in Sage Creek
Hanover - New K-4 school in Steinbach
Seven Oaks - New K-8 school
Louis Riel - New K-8 school in Sage Creek (#2)
Seven Oaks - New K-8 school in West St. Paul
Pembina Trails - New K-8 school in Waverley West - Prairie Pointe
Seven Oaks - New K-8 school
Pembina Trails - New K-8 school
Brandon - New K-8 school in Brandon

New Schools Underway

Garden Valley - New K-8 school in Winkler Hanover - New 9-12 school in Niverville Brandon - New K-8 school in Brandon Seven Oaks - New K-5 school in Templeton Winnipeg - New K-8 school in Jefferson Pembina Trails - New K-8 school in Waverley West Pembina Trails - New 9-12 school in Waverley West



Teachers' Idea Fund

A re-elected PC government will:

- → Develop a \$25 million "Teachers' Idea Fund"
- → This fund will support front line teachers who propose innovative projects that improve literacy and numeracy outcomes, enhance teacher practices and increase student engagement and well-being

Youth Training and Apprenticeship Programs

A re-elected PC government will:

- → Fast track the development of Manitoba's Skills, Talent and Knowledge Strategy. The Plan will focus on strengthening connections between industry, employers and apprenticeship and training providers
- → Expand demand-led training opportunities, where employers and employment service organizations develop customized training opportunities leading to employment
- → Renew Manitoba's Sector Council program to increase employer investment in training, and ensure post-secondary training is aligned with the labour market to give our students the best chance for rewarding careers

Strengthen Universities and Colleges

A re-elected PC government will:

→ Develop strategic mandates with colleges and universities that receive operating funding to focus on outcomes, and reducing red tape



Manitoba Scholarship and Bursary Initiative

Scholarships and bursaries are focused on ensuring students with financial need can access post-secondary education. In our first term, we enhanced our matching funds for scholarships and bursaries, to \$6.75 million.

A re-elected PC government will:

→ Build Scholarship and Bursary support to \$10 million of 1:2 matching funds, resulting in \$30 million available to students after private sector matches

Renewed Employment and Income Assistance Program

A re-elected PC government will:

- → Renew Manitoba's employment and income assistance framework to ensure simplified and modernized benefit design and delivery, and enhanced pathways for employable recipients to enter the labour market
- → Improve alignment with labour market needs and other benefit systems including programs offered by the Government of Canada, student financial aid and other employment training supports

Expanded High-School Apprenticeship Program

Currently, 9,900 Manitobans participate in registered apprenticeship programming, including 1,000 in the high school apprenticeship program.

A re-elected PC government will:

- → Expand the number of high school apprenticeship program participants in areas with unmet demand for training
- → Offer more opportunities for increased access to hands-on skilled trades programming for young people between the ages of 13-16



MANITOBA WORKS 40,000 JOBS PLAN

IT'S TIME TO UNLEASH PRIVATE SECTOR INVESTMENT and encourage expansion of commercial space, industrial facilities and residential real estate. Here's how it will happen - guaranteed!

Our Manitoba Works jobs plan will unlock new growth and development opportunities in the province by acting on the recommendations of the Review of Planning, Permitting and Zoning in Manitoba which identified problems, province-wide, in these areas so critical to jamming up and slowing down the economic development machine. This includes Manitoba Hydro, the Office of the Fire Commissioner, the City of Winnipeg as well as all other municipalities and rural planning districts.

Manitoba Works will implement faster permitting systems with clear service standards and appeal mechanisms. Removing these barriers will unleash new investments in a sector that represents \$5.1 billion a year or 7 per cent of our provincial economy. Here's the best news – for every day we can reduce unnecessary permitting delays, our provincial GDP will grow by \$17 million, municipal tax base revenues will grow by \$400,000 and provincial tax revenues will increase by \$1.7 million. And this is only the beginning!



Our Jobs Target is to create 40,000
 new private sector jobs.

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A re-elected PC government will:

- Grow Tourism Momentum
- Grow MB with Team MB
- Foster Municipal Growth Partnership
- Bolster Film Industry
- Expand Export Markets
- Free the Beer
- Pave the Way for Growth
- Reduce Even More Red Tape
- Enhance Connectivity
- Advance Look North
- Faster Credential Recognition

Building on our Strengths

Our Manitoba Works Jobs Plan will build on our strengths by increasing support for tourism and the film industry while also establishing sector strategies in key areas like food processing and commercialization, advanced manufacturing and aerospace.

Grow Tourism Momentum

Lonely Planet recently named Manitoba one of the top 10 upcoming destinations to visit in the world. And the results show, with the tourism sector having contributed \$292 million tax to the provincial economy in 2017.

- → Enhance our current '96:4' funding model by 25% by moving to a '95:5' model, which will invest 5% of tourism related revenue back into promoting Manitoba tourism and investments
- → Apply these new funds to promote our world-class attractions in Winnipeg, attract major events and market our Manitoba Parks



Growing Manitoba with 'Team Manitoba'

Enhance our Focus on Economic Development

A re-elected PC government will:

- → Create a Team to Grow Manitoba including the Premier's Enterprise Team, our Economic Growth Committee of Cabinet, the new Manitoba Economic Development Office (EDO) and our strategic partners (Travel Manitoba, North Forge, World Trade Centre) and regional partners (Communities Economic Development Fund (CEDF), Economic Development Winnipeg (EDW), Rural and Winnipeg Metropolitan Region)
- → Develop performance-based metrics with our partners to measure and report on the success of our economic development
- → Establish a new rural economic development hub, based in Brandon, to service the unique needs and growth potential of rural Manitoba

Foster a Municipal Growth Partnership

Manitoba municipalities are key partners in fueling the provincial economy. Our plan will further stimulate private sector capital investments across Manitoba.

- → Act on recommendations of the 2019 Review of Planning, Permitting and Zoning in Manitoba which will significantly bolster our provincial GDP, municipal tax base and job creation potential, especially in Winnipeg, every day unnecessary permitting delays are reduced
- → Partner with the Winnipeg Metropolitan Region to create a capital region growth plan that will deliver better infrastructure at lower cost, more investment and improved development planning
- → Establish a collaborative process with the Association of Manitoba Municipalities to strengthen provincial-municipal growth and partnership opportunities, with a balanced discussion of both revenues and expenditures
- → Establish a Municipal Audit and Accountability Program to provide third party value-for-money audits for willing municipalities wanting to improve services without raising taxes
 - Invest \$5 million over second term to help municipalities identify ineffective spending and innovative solutions, based on a return on investment analysis



Bolster Film Industry

Our growing film industry creates jobs and drives economic growth across the entire cultural sector, totaling \$723 million between 2012 and 2017.

A re-elected PC government will:

→ Increase the broader ('all spend') portion of the current film tax credit from 30% to 38% of all production costs, to encourage more permanent investments in film production

Focus on our Strengths

A re-elected PC government will:

→ Work with industry to identify opportunities to grow investment and job creation within target sectors including agriculture, food processing, mining, forestry, transportation/logistics, manufacturing (including green innovation) and financial services



Expand Export Markets

As national leaders in reducing barriers to internal trade, we will work collaboratively with community partners and consult with industry partners.

A re-elected PC government will:

- → Expand existing markets and pursue new export opportunities with a new targeted trade strategy
- → Enhance trade, investment and labour mobility
- \rightarrow Remove trade barriers to the movement of goods, services investment and people within and between provinces

Free the Beer!

The sale of beer, wine and liquor in Canada is unduly restricted by red tape. We will liberalize beer, wine and liquor distribution and sales, bringing more selection and lower prices to Manitobans.

A re-elected PC government will:

- → Exempt craft distillers, cideries and brewers from markup for on-premise brew pub, distillery and cidery sales
- → Continue to promote the reduction of interprovincial barriers to liquor sales
- \rightarrow Work with the local craft beer industry and distillers to further reduce red tape and barriers to growth

Open Cannabis Market

Our government has responded to the legalization of nonmedical cannabis with a phased approach to retail that leverages the best of the public and private sectors and offers unique opportunities for participation by indigenous businesses.

Our first two phases will result in 46 stores that will achieve Manitoba's immediate goal of providing 90% of Manitobans with access to cannabis retail within a 30-minute drive.

A re-elected PC government will:

- \rightarrow Move toward an open retail market in 2020
- → Develop a strategy that leverages economic development opportunities, in anticipation of the legalization of edibles in October, 2019
- \rightarrow Guard against the risks that cannabis legalization poses, especially to our youth
- → Collect a social responsibility levy on all retail sales to keep Manitobans safe through public education and other efforts

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Pave the Way for Growth

Increase Accountability and Transparency

A re-elected PC government will:

- → Develop a ten-year strategic capital plan for provincial highways
- → Grow the highways budget by 14% from \$350 million to \$400 million over the next four years, and ensure this budget is either fully spent or rolled over into the following year
- → Dedicate funds for infrastructure projects which stimulate private sector investment and create more jobs for Manitobans such as the local highway improvements that support the Roquette pea processing plant and manufacturing jobs near Vidir

- → Implement The Regulatory Accountability Act, to enhance consultations with stakeholders and streamline the regulatory process
- → Reintroduce The Public Sector Construction Projects (Tendering) Act to end the old NDP policy of forced unionization in the construction industry. This will ensure all qualified workers and their employers, regardless of union status, have equal access to publicly funded construction projects in Manitoba
- $\rightarrow\,$ Ensure union leadership is accountable to their members for their financial decisions
- → Update the lobbyist registry to ensure all organizations attempting to influence MLAs, including unions, are transparent



Enhance Connectivity

A re-elected PC government will:

- → Develop an innovative broadband strategy, in partnership with municipal and federal partners, to expand connectivity, support job creation, and encourage Manitobans with state-of-the art broadband and digital technologies to provide excellence in health care and educational services
- → Leverage Manitoba Hydro Telecom's 'dark fibre' to enhance connectivity across Manitoba
- → Explore substantial cost reductions per metre of fibre by streamlining broadband access, as part of our permitting and approval processes, via existing conduits

Advance Look North

A re-elected PC government will:

- → Establish a \$20 million Manitoba Mineral Development Fund (MMDF) to encourage mineral exploration and economic development
- → Engage a minimum of eight First Nations in our new mineral development protocol process, with a goal to have protocols formalized by the end of 2024
- → Continue to work with the federal government on a proposal to support Indigenous capacity building and participation in the mining sector

Enhance Indigenous Partnerships

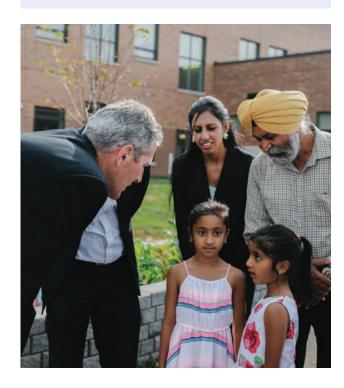
A re-elected PC government will:

- → Continue to support collaborative approaches that will increase Indigenous participation in all sectors, including resource-based partnerships such as the Nisokapawino Forestry Management Corporation and the consortium of four First Nations on the east side of Lake Winnipeg
- → Ensure representation from Indigenous communities on both the Community Economic Development Fund and the soon to be launched Rural Economic Development Agency

Transfer More Lands

A re-elected PC government will:

→ Continue to make the transfer of Treaty Land Entitlement lands a priority. Since May 2016, 85,785 acres of land have been transferred to Canada for reserve creation, accounting for approximately 6% of entitlement acres



Faster Credential Recognition for New Manitobans

New Manitobans are waiting far too long for recognition of their credentials. That means newcomers who are doctors, nurses, engineers, lawyers, midwives and 25 other self-regulated professions can't practice their chosen profession.

Between 2015-2017, more than 3,000 internationally educated New Manitobans applied to practice in their chosen profession, but only 470 were successful in registering.

- → Raise timeliness of foreign credential recognition with the Forum of Labour Market Minister's (FLMM) by:
 - Accelerating the one year standard for credential recognition to require an interim assessment within six months
 - Amending Manitoba's Fair Registration Practices in Regulated Professions Act to include provisions that ensure respect for the New West Partnership and other domestic trade agreements Manitoba is a party to in respect of credential recognition decisions

YES, TO MADE-IN-MANITOBA GREEN PLAN

MANITOBA IS HOME TO A MULTITUDE OF BEAUTIFUL and diverse natural environments with the ability to capture the heart and imagination of residents and visitors alike. Whether it is our vast plains and parkland regions, northern tundra, flourishing boreal forests or our inland seas and sandy beaches, there is truly something for everyone to enjoy right here at home.

We know Manitobans are willing to do their part when it comes to protecting our environment and conserving our natural resources.

A re-elected PC government will partner and work with Manitobans to ensure the sustainability of our environment and sustainable use of our natural resources.

We will take effective action on climate change with a made-in-Manitoba approach to contribute our share of emission reductions and make Manitoba a leader in clean energy growth, innovation, and technology.



Challenge Rising Federal Carbon Tax

- Reform Recyclable Waste
 Regulatory Framework
- Develop Provincial Water Management Strategy
- Reverse Damage to Lake Winnipeg
- Renew Provincial Parks Strategy
- Provincial Trail Network
- A Stronger Green Retrofit Program
- Reduce Transportation Emissions
- New Enviroteam Program
- Better Stewardship of our Fish and Wildlife

Challenge Rising Federal Carbon Tax

The federal government has unfairly imposed its rising carbon tax on Manitobans, after rejecting our Made in Manitoba Climate and Green Plan that would have reduced more emissions than the federal carbon tax. We filed a motion on April 3, 2019, challenging the federal carbon tax and the special deals and exemptions it has granted to other provinces. Ottawa must respect our billions of dollars in clean Manitoba Hydro investments.

Reform Recyclable Waste Regulations

A global focus on reducing plastic waste has put a spotlight on the need to improve waste management and recycling. Manitoba will be at the forefront of this movement by becoming a North American leader in recycling.

- \rightarrow Ban landfilling of materials in recycling programs
- $\rightarrow\,$ Expand recycling programs to include more materials, including organic waste
- → Include commercial and industrial waste in recycling programs
- → Work with cities and municipalities on consolidating landfills
- → Set ambitious targets regarding the share of municipal waste prepared for reuse and recycling to be met by 2025



Develop Provincial Water Management Strategy

Manitoba would benefit from better land and water planning to guide our drainage and water retention efforts and make our landscape more resilient in light of our changing climate. This would enable:

- o Conservation of wetlands and enhanced water storage
- o Better drainage of high quality soils
- o Improved flood protection
- Water quality improvements and carbon sequestration (emission reductions) through reservoirs (wetlands) holding and filtering water

A re-elected PC government will:

→ Develop a comprehensive provincial water management strategy to conserve wetlands, improve downstream water quality in our lakes and rivers, enhance biodiversity, sustain our agricultural production and enhance the resilience of our landscape as we adapt to climate change



Reverse Damage to Lake Winnipeg

A re-elected PC government will:

- → Enhance conservation of Manitoba's wetlands to protect the water quality of Lake Winnipeg, provide habitat for multiple species, store carbon, nitrogen and phosphorous, and mitigate the effects of flood and droughts brought on by climate change
- → Invest an additional \$50 million in the Growing Outcomes in Watersheds (GROW) Trust Fund to raise our total commitment to \$200 million. This compliments the \$154 million already invested in the Conservation Trust and in the GROW Trust Fund. Both funds will provide stable and perpetual funding for the country's most comprehensive green stewardship programs
- → The trusts will focus on threatened and temporary wetlands, complementing regulatory protection of permanent and semi-permanent wetlands under the Sustainable Watersheds Act

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Renew Provincial Parks Strategy

With demands for maintaining municipal services, the ability to invest in other infrastructure has declined and is evidenced by the state of park roads and public facilities such as campground washrooms, playgrounds, and day use picnic shelters.

A re-elected PC government will:

- → Enhance visitor experience and better integrate parks with local communities
- \rightarrow Achieve a more sustainable financial model for Manitoba parks
- → Partner with other organizations on capital investment requirements and deliver an improved parks experience
- → Develop opportunities for corporate/private sponsorship investment in parks including sponsorship and naming rights
- → Develop agreements with municipalities and First Nations to develop cottage lots, expand campgrounds, and operate and maintain these areas providing new tax, lease or fees revenue opportunities
- → Create dedicated funds/revenue accounts for our provincial parks, which will allow private donations to flow to specific projects and parks

Provincial Trail Network

The Great Trail stretches 1,555 kilometers across the province and, over the years, approximately \$9 million has been invested in Great Trail development in Manitoba.

Work is needed to keep these trails accessible for hikers and bikers and provide Manitobans with more opportunities to enjoy the outdoors, even in winter months.

- → Continue investing and expanding our hiking and biking trail network by partnering with the 22 volunteer trail groups across the province
- → Work with Snoman and ATV Manitoba to further develop and maintain a trail system for snowmobiles and ATVs



A Stronger Green Retrofit Program

A re-elected PC government will:

- → Develop a \$25 million/year retrofit program, delivered through Efficiency Manitoba, to grow Manitoba's green economy. This program will:
 - Offer financial incentives for specific renovation products and services to encourage use of new energy-saving products and technologies in homes, farms and businesses, such as smart thermostats, envelope renovations (insulation, windows, doors) and high efficiency furnaces
- → At full implementation, this will achieve our natural gas savings targets of 0.75% of annual domestic natural gas consumption, and reduce greenhouse gas emissions by 135,000 tonnes in the next three years while growing Manitoba's green economy

Reduce Transportation Emissions

A re-elected PC government will:

- → Make Manitoba's biofuel standards the cleanest in Canada with an ethanol requirement at ten per cent and the biodiesel requirement at five per cent in 2020. This will reduce carbon emissions from internal combustion engines
- → By displacing fossil fuels, these measures will reduce emissions by displacing 375,000 tonnes over three years, the equivalent of taking 75,000 cars off the road or planting 25 million trees
- → Seek advice from the Expert Advisory Council on the expansion of electric charging infrastructure to enable the transition to electrification of transportation, including public transport
- \rightarrow Support tree planting through the Conservation and Grow Trusts

New Enviroteam Program

A re-elected PC government will:

→ Double current funding for non-profit-organizations and municipalities providing Manitoba youth opportunities to take up summer jobs including technological and innovation projects, work in provincial and municipal campgrounds and waterbody cleanups

Better Stewardship of our Fish and Wildlife

End Night Hunting

Night hunting is a dangerous activity that has led to a number of incidents that have killed people, endangered public safety and damaged property.

A re-elected PC government will:

- → End night hunting by implementing The Safe Hunting and Shared Management Act
- → Enhance enforcement and prosecution of fish and wildlife offences
- → Disclose the names of individuals charged for night hunting and fish and wildlife offences



Shared Management

For too long our fish and wildlife populations have suffered from fragmented management regimes and unsustainable harvest resulting in local conservation closures.

Shared management, advanced by the PC Government in 2018, seeks to bring all of those who care about our fish and wildlife management together to work collaboratively towards sustainable fish and wildlife populations.

- → Continue to advance a meaningful and respectful shared management framework for wildlife and fish resources
- → Launch additional shared management boards to advise on the management of regional fish and wildlife populations
- → Build on the steps taken, to date, to better manage harvest, work with commercial fishers and anglers to sustain fish populations in Manitoba's great lakes



SAFER STREETS, SAFER LIVES

WITH ADDICTION AND CRIME RATES ESCALATING IN WINNIPEG and across

Manitoba, our action plan is guaranteed to tackle the impacts on our families and communities with a three-pillar strategy:

- More Treatment Services, Faster
- Modern Education for our Kids
- Improve Public Safety

Modern Education for our Kids

A re-elected PC government will:

- → Develop a modern anti-addictions curriculum, emphasizing the role of peer pressure, social media and cultural influences, with evidence-based lessons
- → Engage students with these modernized, age-appropriate learning outcomes related to substance abuse and prevention, starting in Grade 3

More Treatment Services, Faster

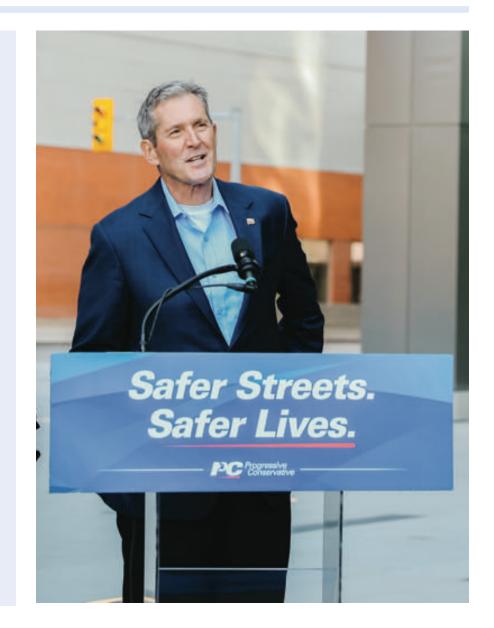
Our Health Care Funding Guarantee includes a comprehensive overhaul of our mental health and addictions.

- → Add 12 new treatment and waiting spaces for those suffering from meth psychosis and other mental health and addictions issues at the Health Sciences Centre's emergency room
- \rightarrow Create a new sobering centre
- → Add supportive housing, a new RAAM clinic and a new recovery and drop-in centre

Improve Public Safety

A re-elected PC government will:

- → Dedicate \$10 million to help police fight gangs and criminals across Manitoba
- → Direct the Manitoba Police Commission to offer advice on the best ways to improve safety in downtown Winnipeg, including the use of foot patrols, surveillance cameras, improved lighting, emergency communications equipment and better coordination with the private sector
- → Launch a Crime Stoppers ad blitz in Winnipeg, Brandon and rural Manitoba including more cash for drug tips
- → Respond to drug intelligence with greater support for tactical enforcement by the Winnipeg Police Service
- → Get drug dealers on the run by providing more resources for the Public Safety Investigations Unit
- → Crack down on crime by improving the sharing of criminal intelligence between RCMP and municipal police forces and supporting joint forces operations
- → Make it easier to turn seized drug money and assets into resources for police by expanding civil forfeiture
- → Support community-based crime prevention programs that mobilize government and community resources to help at-risk Manitobans





BETTER SERVICES FOR MANITOBANS

- Early Learning and Child Care
- Affordable Housing
- Children in Care
- Innovation in Service Delivery
- ✓ Vulnerable Manitobans
- Victims of Domestic and Sexual Abuse
- Community Foundations
- Sunday & Holiday Shopping
- ✓ Increase Tax Fairness for Small Business
- More Support for Veterans
- Eliminate Election Subsidies
- Reduce Vehicle Registration Fee

Improve Early Learning and Child Care

- \rightarrow Improve affordability and availability of child care
- \rightarrow Build 1,510 more school-based spaces
- → Develop a new Portable Child Care Benefit that will extend up to \$500 per month to help 3,000 lower-income families find child care
- \rightarrow Create new spaces sooner with help from the private sector
- \rightarrow Review the funding model to keep existing centres open
- \rightarrow Address shortages and meet staff training requirements at child care centres



Increase Affordable Housing

A re-elected PC government will:

- \rightarrow Increase the quality and availability of affordable and social housing
- → Continue Rent Assist indexation at 75% Median Market Rent, and continue to support more low income Manitobans
- → Develop a new housing strategy to determine greatest need
- → Renew existing Manitoba Housing properties that were allowed to deteriorate under the NDP
- → Invest \$2 million in home ownership programming
- → Invest \$450 million in social and community housing through a 10-year bilateral agreement with the federal government

Fewer Children in Care

A re-elected PC government will:

- → Improve outcomes and continue reducing the number of children in care by reducing apprehensions and increasing reunifications
- \rightarrow Increase predictable funding made available to CFS Authorities to provide them with flexibility to direct resources where most needed
- → Develop a serious injury reporting regulation to identify the most effective and efficient way to report serious injuries
- → Strengthen Emergency Placement Resources (EPR) to prioritize the best interests of children and long-term permanent care arrangements
- → Work toward fewer children in care for fewer days with better outcomes by legislating new amendments that align with Bill C-92

Increase Innovation in Service Delivery

- ightarrow Support at least five more social impact bonds (SIB) in second term
- → Refocus the responsibilities of the Social Impact Office to centralize and modernize various strategies including SIBs, social finance, social enterprise, and social impact procurement



Stronger Support for Vulnerable Manitobans

A re-elected PC government will:

- → Transition Manitobans with disabilities currently receiving EIA benefits to a new alternative income program better suited to their actual needs
- → Support an employment-first approach where employment is the primary goal for working age adults with an intellectual disability
- → Create a new Advisory group of employers and advocates to develop the employment potential of persons with disabilities
- $\rightarrow\,$ Commit to having all five Accessibility for Manitobans Act standards implemented by the end of 2020
- → Continue to improve funding models for respite, day services, home share, supported independent living and other services to ensure Manitoba's frontline workers are compensated for their service
- → Focus on a client-first approach to improve care and prioritize individuals with the highest need so long waits do not add to their hardship
- → Define transparent performance standards and develop a means of tracking and reporting on the wait times on an annual basis

Supports for Victims of Domestic and Sexual Abuse

A re-elected PC government will:

- → Implement legislation similar to "Clare's Law" to ensure women can access information about their partner's past history of domestic violence
- → Extend eligibility under the Employment Standards Code for leave to all victims of sexual violence
- → Enhance our shelters for victims of domestic abuse, including better crisis lines and integrated tracking

Grow Manitoba's Community Foundation Network

- → Extend provincial participation in Endow Manitoba's 24 Hour Giving Challenge until 2026
- → Create a \$5 million fund to permanently support the growth of community foundations through training and development, technology support, and investment management services

Remove Restrictions on Sunday and Holiday Shopping

A re-elected PC government will:

- → Repeal The Retail Businesses Holiday Closing Act to give Manitobans more freedom to choose when they shop
- → Ensure local governments maintain the right to impose restrictions on shopping in their community if they choose
- → Continue to mandate no shopping on Remembrance Day from 9am to 1pm

More Support for Veterans

A re-elected PC government will:

- → Direct Manitoba Liquor and Lotteries to adjust the revenue sharing agreement with veterans organizations from 20:80 to 25:75 until completion of the provincial Gaming Review
- → Introduce legislative amendments to harmonize municipal property tax exemptions across the province for Manitoba's more than 70 local veterans' chapters
- → Provide \$500,000 more on an annual basis, through these changes, for services that support veterans

Eliminate Election Subsidies

A re-elected PC government will:

- \rightarrow End taxpayer subsidies to lazy political parties by eliminating Manitoba's election campaign subsidy
- \rightarrow Maintain current supports for individual candidates

Increase Tax Fairness for Small Business

A re-elected PC government will:

→ Reduce by 50% the tax interest surcharge from 6 to 3 percent for taxpayers for tax owing on provincially administered taxes

Reduce Vehicle Registration Fee

A re-elected PC government will:

→ Reduce registration fees on passenger vehicles, reversing the NDP's massive 30% hike in 2012



A Sustainable Financial Plan

ALONG WITH OUR BUDGET IN MARCH 2019, we delivered a long term financial plan. Our plan shows a gradual return to balance over the second term with nearly \$7 billion in cumulative new investments over 4 years and lower taxes for Manitobans.



Our plan anticipated naturally growing revenues and increasing investments in the public services Manitobans need. As such, some of our commitments are already included in our existing financial plan, which prioritizes investments in health, education and families. Other commitments are new incremental investments. Some commitments contain elements of both.

For example, over the next four years, our 20 new schools guarantee includes aspects that are included in the existing plan (\$100 million for the 7 schools currently in development) and some that are additional investments (\$130 million for the 13 new schools that we will begin if we are re-elected).

Our financial plan includes the total four year cost of our platform, including programs within our existing plan and new savings that will be redirected to fund new investments.

(4 Year Cumulative Costs, in \$ millions)

		(Fred culturative costs, in s minoris)	
Category	Announcement	Existing Plan	New Investments
\$2,020 Tax Rollback Guarantee*	2020 Guarantee	PST cut and income tax BPA and bracket indexing - \$1,459 - already removed from revenue forecast	319
\$2B Health Care Funding Guarantee	Includes 200 new nurses, 80 new paramedics and new St. Boniface Emergency Department, new mental health and other initiatives	2,000	
New Schools Faster/Better Education	New Schools Design and Construction	100	130
	Enhanced Manitoba Scholarship & Bursary Initiative		13
	Teachers' Idea Fund	25	
Manitoba Works 40,000 Job Plan	Growing Highways Spending 14%		125
	Travel Manitoba 95/5		12
	Mineral Development Fund	20	
	Enhanced Film Tax Credit		25
	Brewers and Distillers	2	
	Brandon Economic Development Office	1	
Manitoba Climate and Green Plan Guarantee	GROW Trust, Lake Winnipeg		50
	Enviroteam Program		10
	Efficiency Manitoba Retrofits	100	
	Active Living Trails		30
Safer Lives, Safer Streets Guarantee	Safer Streets Announcement	3	16
Better Services Guarantee	Municipal Accountability and Audit Program		5
	More Social Innovation Bonds	20	
	Endow Manitoba Foundation Fund		5
	New Child Care Spaces	12	
	Portable Child Care Benefit		27
	Veteran Orgs. VLT Revenue Sharing		1
	Tax Interest Surcharge Reduction		9
	Eliminate the Deficit in 2022/23		28
	Reduce Vehicle Registration Fee		51
	Invest in New Social and Affordable Housing	182	
TOTALS		2,465	856



Savings to Fund New Investments

Our platform includes \$856 million of new investments over 4 years that were not part of our existing plan. We will roll up our sleeves to find the savings to be able to fund these commitments in the following ways:

Savings from The Idea Funds	325
Procurement Modernization Savings	200
Proceeds from Unusable Land & Properties	200
Internal Value for Money Program Review	100
15% reduction in senior management	31
across summary government organizations	
Remove election subsidies	1
TOTAL	856

ST SOUTH OF CTEAM WILL LOWER TAXES AND ELIMINATE THE DEFICIT. THE NOP WILL RAISE BOTH.

Balancing the Budget

In 2016, we committed to reduce the NDP's nearly \$1 billion deficit in a balanced way over 8 years. Thanks to responsible fiscal management during our first 4 budgets, we on track to balance the budget 2 years early, in 2022/23. At the same time we have made record investments in healthcare, education, and families and delivered the largest tax cut in Manitoba history.

Under the NDP, Manitoba would go backward. Instead of balancing the budget, they would increase the deficit and need to raise the PST to at least 8.6% to pay for their promises.



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Authorized by the Financial Officer, PC Party of Manitoba